Revenue & Capital Management Statements 2014/15

1 April 2014 - 31 August 2014

Bournemouth Borough Council

GRAND SUMMARY

MONTHLY REVENUE MANAGEMENT STATEMENT

1 April 2014 - 31 August 2014

Service Unit	ORIGINAL BUDGET 2014/15 £000	REVISED BUDGET 2014/15 £000	YEAR TO DATE BUDGET £000	YEAR TO DATE ACTUAL £000	YEAR TO DATE VARIANCE £000	PROFILED BUDGET VARIANCE %	YEAR-END FORECAST £000	YEAR-END VARIANCE £000
EXECUTIVE BOARD	179	205	261	260	(1)	(0.4%)	200	(5)
ADULT SOCIAL CARE	47,944	47,944	22,030	22,953	923	4.0%	48,394	450
CHILDREN & YOUNG PEOPLE	11,045	11,054	4,280	3,610	(670)	(18.6%)	11,579	525
CHILDREN'S SOCIAL CARE	25,916	25,942	11,040	10,038	(1,002)	(10.0%)	27,442	1,500
COMMUNITY LEARNING & COMMISSIONING	19,719	19,703	6,590	7,219	629	8.7%	19,874	171
CUSTOMER	536	392	263	141	(122)	(86.5%)	428	36
HOUSING, PARKS & BEREAVEMENT	4,612	4,766	2,342	2,022	(320)	(15.8%)	4,864	98
LEGAL & DEMOCRATIC	1,427	1,426	1,051	1,109	58	5.2%	1,524	98
ENVIRONMENT & REGENERATION	25,214	25,203	13,388	13,636	248	1.8%	25,203	0
PLANNING, TRANSPORT & REGULATION	11,856	11,877	8,350	8,618	268	3.1%	12,443	566
STRATEGIC FINANCE	7,343	7,299	4,371	(1,335)	(5,706)	(427.4%)	7,299	0
STRATEGIC SERVICES	2,157	2,157	1,023	1,854	831	44.8%	2,157	0
TOURISM & CORPORATE COMMUNICATIONS	2,836	2,784	1,247	1,593	346	21.7%	2,998	214
NET COST OF SERVICES (GROSS EXPENDITURE LESS INCOME AND RECHARGES)	160,784	160,752	76,236	71,718	(4,518)	(6.3%)	164,405	3,653
SCHOOLS	0	0	23,782	35,307	11,525	32.6%	0	0
HOUSING REVENUE ACCOUNT (HRA)	0	0	47	2,014	1,967	97.7%	0	0
NET COST OF SERVICES INCLUDING SCHOOLS & HRA	160,784	160,752	100,065	109,039	8,974	8.2%	164,405	3,653
INTEREST ITEMS	(1,465)	(1,465)					(462)	1,003
CORPORATE CONTINGENCY	4,059	4,091					4,091	0
OTHER CORPORATE ITEMS	(24,020)	(24,020)					(24,754)	(734)
GENERAL FUND - USE OF BALANCES	(1,636)	(1,636)					(1,636)	0
BUDGET REQUIREMENT	137,722	137,722	100,065	109,039	8,974	8.2%	141,644	3,922

Capital Monitoring 2014/15 1 April 2014 - 31 August 2014

	Original Budget	Slippage	Budget Adjustments	Total Revised Budget	Spend to Date	Budget Remaining	Percentage of Total Budget Spent to Date
CAPITAL EXPENDITURE	**£000**	**£000**	**£000**	**£000**	**£000**	**£000**	**%**
Adult Social Care	0	15	0	15	0	15	0.00%
Children & Young People	0	0	166	166	0	166	0.00%
Children's Social Care	0	114	175	289	0	289	0.00%
Community Learning & Commissioning	19,088	6,888	3,862	29,838	5,427	24,411	18.19%
Customer	0	235	1,670	1,905	78	1,827	4.09%
Environment & Regeneration	12,670	8,348	15,526	36,544	5,333	31,211	14.59%
Housing, Parks & Bereavement	1,328	699	560	2,587	694	1,893	26.83%
Planning, Transport & Regulation	3,581	6,144	3,840	13,565	1,503	12,062	11.08%
Strategic Finance	0	736	0	736	47	689	6.39%
Strategic Services	0	268	2,302	2,570	39	2,531	1.52%
Tourism & Corporate Communications	4,681	1,918	1,230	7,829	352	7,477	4.50%
Corporate Asset Management	0	275	669	944	99	845	10.49%
TOTAL GENERAL FUND	**41,348**	**25,640**	**30,000**	**96,988**	**13,572**	**83,416**	**13.99%**
Housing Revenue Account	23,155	4,220	800	28,175	3,391	24,784	12.04%
TOTAL CAPITAL PROGRAMME	**64,503**	**29,860**	**30,800**	**125,163**	**16,963**	**108,200**	**13.55%**

Capital Monitoring 2014/15 1 April 2014 - 31 August 2014 Capital Exceptions

Site or title	Description of scheme	Project Officer	Revised Budget £'000	Total Expenditure to Date £'000	Variation of Spend against Profiled Budget to Date £'000	Projected Outturn as at March £'000	Variation of Forecast Outturn against Revised Budget £'000	Scheme Status Comments
Seafront Strategy	Alum Chine	Andrew Emery	162	6	(156)	162	0	Project has been completed on site. Property Services are yet to recharge costs to the capital scheme for the work undertaken.
Improving Customer Contact	Web Redesign project to restructure and re-write the Council's website	Maria O'Reilly	235	0	(110)	235	0	The project has slipped from an original completion date of the end 2014 to the end of March 2015 therefore it is anticipated the budget will be spent in full within 2014/15.
Kingsleigh Primary	Additional school places	Gillian Glutz	4,102	2,575	(502)	4,902	800	Contract awarded and construction of 16 modular classrooms started on site but due to market conditions (scarcity of materials and labour) this phase is in an overspend position. Tenders for the internal refurbishment received but were also in excess of current budget. Works have been scaled back and retendered to limit the overspend but overall, the project is still expected to over spend in the region of £800k. A change request will be submitted to EGB in November to seek approval for the budget to be increased to cover the overspend and this will be funded from unallocated basic need grant.
Winton Primary	Additional school places (permanent)	Anita Ellis	3,176	579	(409)	1,939	(1,237)	On site for phase A & B. Tenders received for these phases were over budget. Contract issued following value engineering to reduce costs. Phase C pre-qualification questionnaires recieved. Tender issued to 7 contractors in Aug'14 for return by 18th September. Anticipated start on site Nov'14 to be maintained within original budget for whole project. Budget to be reprofiled again once contracts awarded in November, likely reprogramming of £1.237m into 2015/2016 to match planned expenditure.
The Bishop of Winchester Academy	Capital Investment:Main Scheme	Anita Ellis	1,772	(193)	(1,565)	2,097	324	Programme delayed by approximately 8 months due to previously unidentified asbestos and in order to ensure quality of works. As a result programme milestone payments have been rescheduled. Any resulting overspend from compensation events will be funded by the Education Funding Agency (EFA).
St Peter's School	Expansion	Gillian Glutz	7,604	(260)	(335)	7,604	0	Phase 1A (Iford site) completed August 2014. Phase 2A (Iford Yr 1) programmed for Summer 2015. Phase 2B (Iford Yr 2) programmed for Easter 2016. Planning application for the MUGA (phase 3B) approved 18 August, works to be sheduled to coincide with the main works programme. Planning application for Phase 3C (new build on Southbourne site) submitted in July, determination expected in October. Complexities of the Southbourne site mean that the selected proposal requires value engineering to ensure that it stays within budget. Discussions are underway with a framework contractor to obtain more detailed costings prior to a decision being made regarding the future development of the project.
Avonwood Primary	New primary provision	Kim Burton	6,234	539	(2,578)	6,234	0	Phase 1 works for the temporary provision underway. Planning application for phase 2 permanent build has been submitted. Determination expected in October.
Access to Interchange (CIVITAS Project 2012 - 2016) - Walking / Cycling	Active Travel & Greener travel choices	Phil Shearing	320	0	(160)	320	0	LTP Team submitting EGB change request in October to obtain approval to alter project budgets in lieu of changes to Three Towns Travel, BE SMArT and LTP Programmes. Note: these changes will all be funded and agreed with finance before submission. This budget will be transferred to the Three Towns Travel programme because it is a local contribution to the project.

Capital Monitoring 2014/15 1 April 2014 - 31 August 2014 Capital Exceptions

Site or title	Description of scheme	Project Officer	Revised Budget £'000	Total Expenditure to Date £'000	Variation of Spend against Profiled Budget to Date £'000	Projected Outturn as at March £'000	Variation of Forecast Outturn against Revised Budget £'000	Scheme Status Comments
Charminster Area Scheme - Heron Court Road, Lowther Road, St Lukes Road -	Maintenance - Non Principal Roads	Phil Shearing	1,104	51	(501)	1,104	0	LTP Team submitting EGB change request in October to obtain approval to alter project budgets in lieu of changes to Three Towns Travel, BE SMArT and LTP Programmes. Note: these changes will all be funded and agreed with finance before submission. Works to these highways is currently being finalised, hence, costs will soon be charged to this financial code.
A348 Wallisdown Road - Wheel cracking	Maintenance - Principal Roads	Phil Shearing	404	0	(202)	404	0	Scheme on hold due to impact that work will have on traffic flow of highway network (i.e. BBC are planning highway schemes at a number of other locations between now and Mar 2015 and this would add to the congestion that is likely to be caused).
A35 (footprint of LSTF bus stop improvements)	Maintenance - Principal Roads	Phil Shearing	200	0	(100)	200	0	LTP Team submitting EGB change request in October to obtain approval to alter project budgets in lieu of changes to Three Towns Travel, BE SMArT and LTP Programmes. Note: these changes will all be funded and agreed with finance before submission. This budget will be transferred to the Three Towns Travel programme because it is a local contribution to the project.
Various - Cluster Sites Lining & signing	Travel Safety Measures	Phil Shearing	210	0	(105)	210	0	Works being scheduled and due to commence in October during half term to minimise impact on highway network.
LSTF Small Bid	Unallocated	Bob Askew	1,881	0	(940)	1,881	0	LTP Team submitting EGB change request in October to obtain approval to alter project budgets in lieu of changes to Three Towns Travel, BE SMArT and LTP Programmes. Note: these changes will all be funded and agreed with finance before submission.
LSTF Small Bid	Contingency	Bob Askew	400	0	(200)	400	0	LTP Team submitting EGB change request in October to obtain approval to alter project budgets in lieu of changes to Three Towns Travel, BE SMArT and LTP Programmes. Note: these changes will all be funded and agreed with finance before submission.
LSTF Large Bid	Unallocated	Martin Carter	2,219	0	(1,110)	2,219	0	LTP Team submitting EGB change request in October to obtain approval to alter project budgets in lieu of changes to Three Towns Travel, BE SMArT and LTP Programmes. Note: these changes will all be funded and agreed with finance before submission.
Bus Shelter / stop upgrades - Shelters, superstops, RTI etc	ITS Improvements - Bournemouth Combined	Martin Carter	468	(6)	(239)	468	0	Delay due to procurment issue relating to shelters. Works now being finalised before commencement.
The Next Stop	Better Bus Area Fund	Marie Kanayan	1,083	0	(542)	1,083	0	The procurement issues relating to the RTI and Shelter contracts have been resolved and orders have been placed. The RTI system is at the early stage of installation for the software and hardware elements. Shelters orders are being placed to start the manufacturing process. Civil engineering works are continuing and the project will be completed by March 2015.

Revenue Management Statements 2014/15 Summary by Service Unit

EXECUTIVE BOARD	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	1,411	1,437	570	564	**(6)**	1,426	**(11)**
Income	(1,232)	(1,232)	(309)	(304)	**5**	(1,226)	**6**
Net Cost of Service	179	205	261	260	**(1)**	200	**(5)**
Appropriations	0	0	0	0	**0**	0	**0**
Net Cost to Revenue	179	205	261	260	**(1)**	200	**(5)**

Comments Of Budget Holders On Current And Forecast Positions

The forecast under-spend is principally due to staff vacancies which are yet to be filled.

Revenue Management Statements 2014/15 Summary by Service Unit

ADULT SOCIAL CARE	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	72,979	72,877	31,816	32,888	**1,072**	73,327	**450**
Income	(25,035)	(24,233)	(8,457)	(8,604)	**(147)**	(24,233)	**0**
Net Cost of Service	47,944	48,644	23,359	24,284	**925**	49,094	**450**
Appropriations	0	(700)	(1,329)	(1,331)	**(2)**	(700)	**0**
Net Cost to Revenue	47,944	47,944	22,030	22,953	**923**	48,394	**450**

Comments Of Budget Holders On Current And Forecast Positions

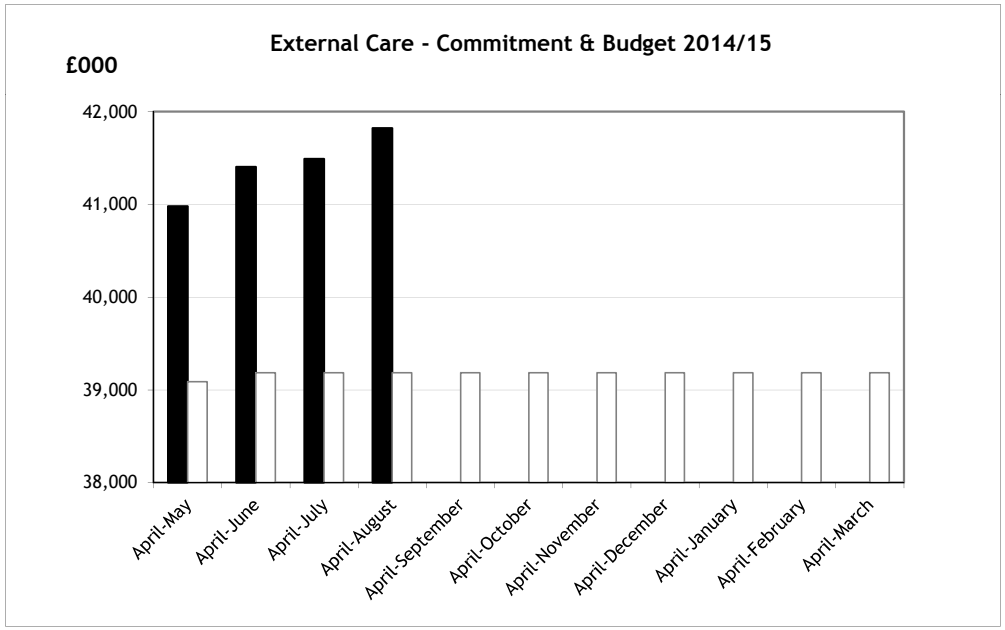
As with previous years the Adult Social Care business unit continues to face significant pressure as a result of demographic change and the increase in self funders dipping into eligibility for social care support. In addition to these pressures there has been a recent Supreme Court judgement in relation to Deprivation of Liberty Safeguards. The impact of this ruling is predicted to bring about a ten-fold increase in the number of referrals nationally. Local Authorities are legally required to assess through a statutory process, which must be undertaken by a Best Interests Assessor. Undertaking these asessments at the current level has a considerable cost implication. The costs of these assessments is further increased because of the requirement to ensure formal input from a GP, for which the authority is charged, and legal costs associated with Court of Protection proceedings. The impact of this new requirement, which could not have been anticipated during the budget setting process, has resulted in a projected forecast overspend of £450k for 2014-15.

ADULT SOCIAL CARE - HIGH RISK BUDGET

Adult Social Care - External Adult Social Care Commissioning

NOTE: Due to improvements in the amount of information now held on RAISE, and new reporting extracts, this information is not a like for like comparison with previous years. The current analysis now includes all external costs for Nursing/Residential, Domestic Care, Direct Payments and Day Care (previously it was just Nursing/Residential and Domestic Care).

EXPENDITURE	Current Year COMMITMENTS £000	BUDGET £000	PROJECTED YR END COM. £000	VARIANCE TO BUDGET %	PROJECTED YR END VAR. %
April-May	40,980	39,089	41,387	4.6%	5.6%
April-June	41,405	39,184	41,792	5.4%	6.2%
April-July	41,490	39,184	41,769	4.8%	5.4%
April-August	41,821	39,184	42,175	5.0%	5.8%
April-September		39,184			
April-October		39,184			
April-November		39,184			
April-December		39,184			
April-January		39,184			
April-February		39,184			
April-March		39,184			



COMMENTS OF RESPONSIBLE BUDGET HOLDERS

Adult Social Care services continue to experience significant pressure upon its allocated budgets as a result of increases in demand for services due to the demography of the local area (Bournemouth has a higher than average population of older people 3.3% aged over 85 (the national average is 2.2%). In addition to this, as a result of improvements in medical support for older people and younger adults with disabilities, an increasing number of customers are living longer and becoming eligible for local authority support once their own financial resources are exhausted. Based on assessments of the financial impact of demography on adult social care services we commenced the year with an anticipated gap in budget provision for care packages of £2m and in addition 13 new customers have dipped into eligibility as their resources have diminished in the period between the 1st April and the 1st September, this adds an additional annual pressure of £250k for 14-15 which is likely to grow further as numbers increase during the second half of the year. An action plan is in place designed to off set these pressures.
The service is also faced with an additional financial challenge as an outcome of a recent legal ruling which has expanded our requirements in respect of Deprivation of Liberty Safeguards (DoLS), these changes have resulted in a significant increase in referrals which must be undertaken following set statutory guidelines. The anticipated full year effect of these changes from a financial perspective equate to £1.5M (with the impact for 14/15 being estimated at £450k). This change in legislation could not have been anticipated during the budget setting process and has caused national debate around the use of the DoLS legislation.

ACTION PLANS (where required to bring over-spend under control)

Adult Social Care continue to implement the significant transformation identified through Core Service Transformation and we are on track to deliver the programmed savings and efficiencies within the current year. In addition to this the Adult Social Care Leadership Team have implemented a further savings plan for the current year over and above the CST requirements which is designed to offset the pressure currently placed upon the service. These savings plans include bringing forward restructuring arrangements, releasing vacancies within the service and maximising income through services charged to the health sector. The effectiveness of these plans to date is demonstrated by the projected overspend as reported to CMT and Cabinet being restricted to £450k despite the pressures identified.

Revenue Management Statements 2014/15 Summary by Service Unit

CHILDREN & YOUNG PEOPLE	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	13,327	14,202	6,672	6,029	**(643)**	14,727	**525**
Income	(2,300)	(2,697)	(1,579)	(1,603)	**(24)**	(2,697)	**0**
Net Cost of Service	11,027	11,505	5,093	4,426	**(667)**	12,030	**525**
Appropriations	18	(451)	(813)	(816)	**(3)**	(451)	**0**
Net Cost to Revenue	11,045	11,054	4,280	3,610	**(670)**	11,579	**525**

Comments Of Budget Holders On Current And Forecast Positions

The under expenditure to 31 August 2014 is due to external funds committed not yet expended and previous years outstanding liabilities (within the Dedicated Schools grant) not yet paid.

The forecast variance for year end of £525k is the result of a forecast over spend of £629k being offset by savings of £104k within other areas of the service.

As highlighted within service and financial planning for 2014/15, the spend on special educational needs (SEN) transport continues to increase and a £629k over spend in this area of service is currently forecast. The school population and number of statements of SEN continue to increase, with the increasing number of pupils with particularly complex needs leading to an increase in the number of pupils requiring travel . Innovative projects are in the process of being developed and whilst these may lead to savings in the future, the impact of these savings may not be fully realised this financial year.

Despite the service having responded well to the additional £150k income target approved for inclusion in the 14/15 budget, it is currently estimated that there will be a shortfall however greater clarity will be obtained in the autumn term when Academies return confirmation of take up of traded services.

CHILDREN & YOUNG PEOPLE - HIGH RISK BUDGET

Special Educational Needs (SEN) Transport

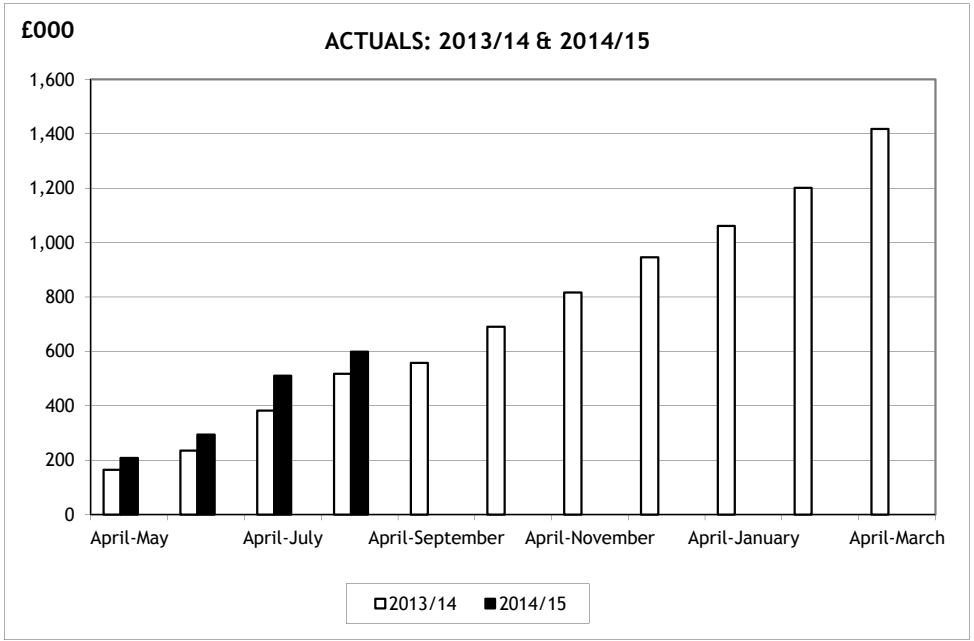
EXPENDITURE	Previous Year 2013/14 ACTUALS £000	Current Year 2014/15 ACTUALS £000	2014/15 BUDGET £000	VARIANCE TO BUDGET %	PROJECTED YR END VAR. %
April-May	164	208	225	(7.6%)	61.5%
April-June	235	294	302	(2.6%)	61.5%
April-July	382	511	378	35.2%	61.5%
April-August	518	599	455	31.6%	63.3%
April-September	557				
April-October	690				
April-November	817				
April-December	946				
April-January	1,061				
April-February	1,201				
April-March	1,418				

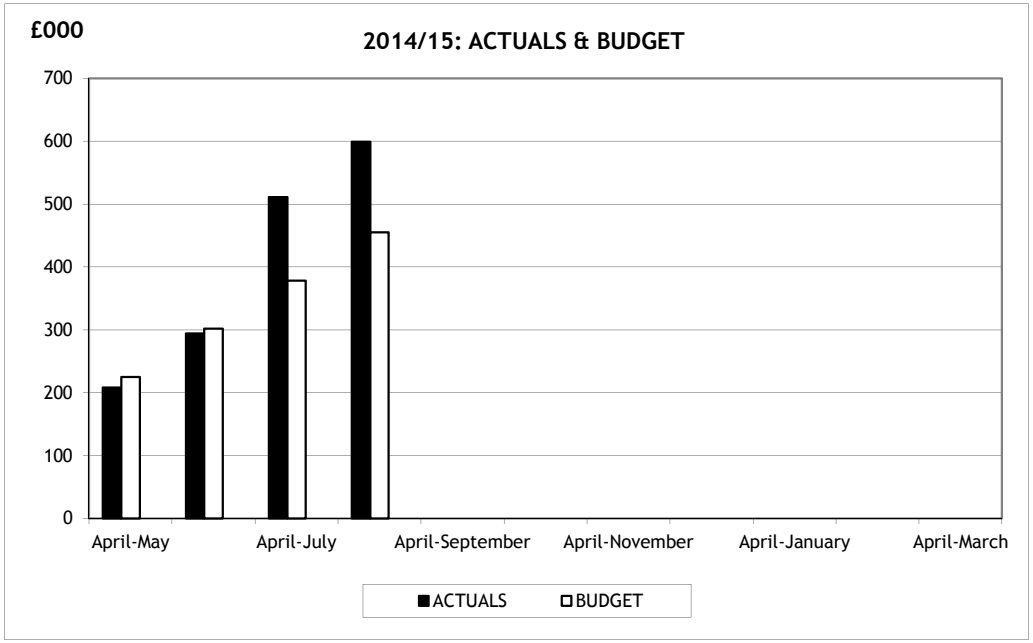
COMMENTS OF RESPONSIBLE BUDGET HOLDERS

This continues to be an area of budget pressure; as the school population and the number of pupils with statements of special educational needs continues to increase, there has been a corresponding increasing need for home to school travel assistance for some of these particularly vulnerable children. The current estimate is for a £629k overspend but this is subject to fluctuation. Over the last 2-3 years the demand has been actively managed downwards through a range of measures, and the impact of inflationary pressures, on our contract prices, has been minimised by effective retendering. However the total cost has not been significantly reduced as transport arrangements have become more costly and pupils' needs have become more complex . There has been particular scrutiny into the cost of transporting pupils who have social and emotional rather than cognitive or physical difficulties. This work has involved the Strategy Lead for Vulnerable Groups, the Principal SEN Officer and other members of the C&YPS Extended Leadership Team as well as the Passenger Transport Unit and Tregonwell Academy.

ACTION PLANS

SEN Inclusion Officers are actively reviewing the need for and mode of transport at the point of Statement issue and Annual Review and additional scrutiny of transport costs is in place through the rigorous "Budgemon" process before sign off. Where appropriate families are offered the opportunity to request a bus pass or petrol allowance in lieu of a taxi. An action plan, developed jointly with senior officers across different teams, has been shared with Tregonwell Academy and is now being actioned. Where pupils are able to travel independently they will not be automatically offered travel assistance at Statement issue or Annual Review. Tregonwell and the local authority will pilot a school minibus option for an identified cluster of pupils with the academy being funded to make this service available in September 2014 with projected savings currently being quantified.



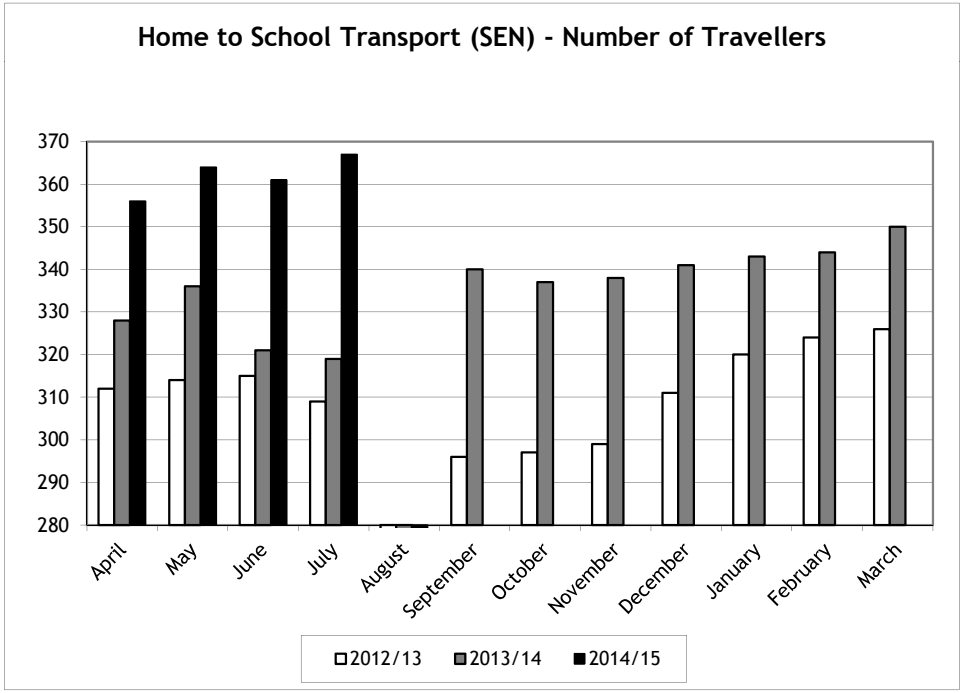


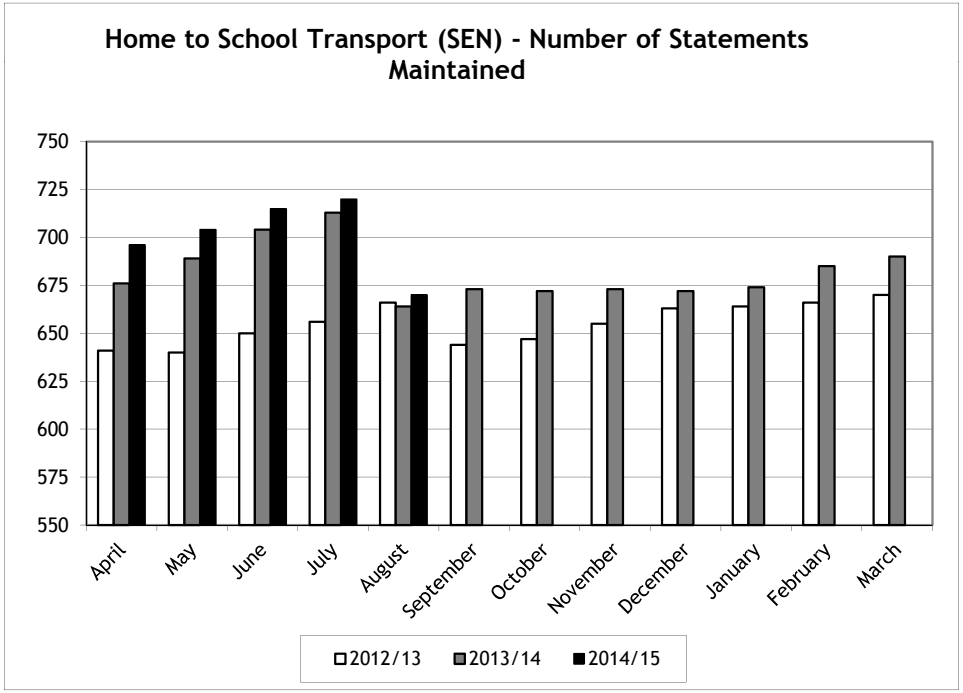
Special Educational Needs (SEN) Transport

	Number of pupils requiring travel			Increase from
	2012/13	2013/14	2014/15	prev yr
April	312	328	356	8.5%
May	314	336	364	8.3%
June	315	321	361	12.5%
July	309	319	367	15.0%
August	0	0	0	0.0%
September	296	340		
October	297	337		
November	299	338		
December	311	341		
January	320	343		
February	324	344		
March	326	350		

	Number of statements maintained [2]			Increase from
	2012/13	2013/14	2014/15	prev yr
April	641	676	696	3.0%
May	640	689	704	2.2%
June	650	704	715	1.6%
July	656	713	720	1.0%
August	666	664	670	0.9%
September	644	673		
October	647	672		
November	655	673		
December	663	672		
January	664	674		
February	666	685		
March	670	690		

[2] statements of special educational needs as governed by the Education Act 1996, (amended 2001)





Revenue Management Statements 2014/15 Summary by Service Unit

CHILDREN'S SOCIAL CARE	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	26,218	26,587	11,432	11,425	**(7)**	28,087	**1,500**
Income	(302)	(413)	(160)	(364)	**(204)**	(413)	**0**
Net Cost of Service	25,916	26,174	11,272	11,061	**(211)**	27,674	**1,500**
Appropriations	0	(232)	(232)	(1,023)	**(791)**	(232)	**0**
Net Cost to Revenue	25,916	25,942	11,040	10,038	**(1,002)**	27,442	**1,500**

Comments Of Budget Holders On Current And Forecast Positions

Historically the Council has seen a significant increase in the number of Looked After Children (LAC) with a 43% increase over the last 3 years. Early indications are that this upward trend is continuing into 2014/15, putting additional pressure on the budgets agreed for Children's Social Care (CSC) which includes the additional allocation of £2.25m as agreed by Cabinet on 19th February 2014. CSC is a demand led service and as such the Council is reviewing the application of thresholds for access to the statutory services and implementing other actions which are designed to mitigate the increasing demand. In addition the call on the CSC budget is further affected by the increasing cost of children placed out of borough which have risen significantly because of the complexity of cases.
Significant work has been undertaken to evaluate the effect of these factors on the CSC budget forecast including the increase in costs being incurred in 2014/15 and the potential number of LAC based on previous years experience. However the nature of the service means that the call on resources will fluctuate during the year and as such the forecast overspend of £1.5m is based on understanding of the service demand at this time.
The CSC priorities are to reduce both the demand for placements and the cost of placements.

The Best Care Under Pressure strategy aims to focus on key priority areas:
- implementation of Early Help services via Children's Trust arrangements
- increasing support to return children to their families wherever possible
- reducing need for emergency placements
- reviewing services to 13 plusses and their families to increase intervention and support
- increasing in house foster placements
- increasing permanence solutions for children
- scoping new children's homes via L&G project t place young people closer to home
- robust monitoring of Out of Borough (OOB) & Independent Foster Agency (IFA) placements

CSC service started the year with a heavy reliance on agency social care staff which will put pressure on the staffing budget. A recruitment strategy has been agreed with Mouchel and the first big advertising campaign went live 1st September. The strategy includes plans to attract more newly qualified workers.

Revenue Management Statements 2014/15 Summary by Service Unit

COMMUNITY LEARNING & COMMISSIONING	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	32,212	33,534	9,212	13,164	**3,952**	33,705	**171**
Income	(12,776)	(13,609)	(2,075)	(5,384)	**(3,309)**	(13,609)	**0**
Net Cost of Service	19,436	19,925	7,137	7,780	**643**	20,096	**171**
Appropriations	283	(222)	(547)	(561)	**(14)**	(222)	**0**
Net Cost to Revenue	19,719	19,703	6,590	7,219	**629**	19,874	**171**

Comments Of Budget Holders On Current And Forecast Positions

The principal element of the forecast overspend relates to the demand led pressure on the home to school transport budget of £230k. The overall service budget position is worsened by pressure within business support staffing budgets. However the overspends resulting from these issues are in part offset by managed underspends in other areas of the Service thus the year-end forecast of £171k.

The expectation of significant commissioning savings in housing related support approved in February 2014 have yet to be fully identified; work is on-going in this area.

Revenue Management Statements 2014/15 Summary by Service Unit

SCHOOLS	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	53,979	54,346	24,252	36,013	**11,761**	54,346	**0**
Income	(54,256)	(55,072)	(919)	(1,155)	**(236)**	(55,072)	**0**
Net Cost of Service	(277)	(726)	23,333	34,858	**11,525**	(726)	**0**
Appropriations	277	726	449	449	**0**	726	**0**
Net Cost to Revenue	0	0	23,782	35,307	**11,525**	0	**0**

Comments Of Budget Holders On Current And Forecast Positions

Any year end variance will not impact on the General Fund.

Revenue Management Statements 2014/15 Summary by Service Unit

CUSTOMER	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	2,596	2,452	923	887	**(36)**	2,521	**69**
Income	(2,060)	(2,060)	(660)	(724)	**(64)**	(2,093)	**(33)**
Net Cost of Service	536	392	263	163	**(100)**	428	**36**
Appropriations	0	0	0	(22)	**(22)**	0	**0**
Net Cost to Revenue	536	392	263	141	**(122)**	428	**36**

Comments Of Budget Holders On Current And Forecast Positions

The forecasted overspend is due to restructuring costs to ensure that Customer is properly aligned to meet their service requirements.

Revenue Management Statements 2014/15 Summary by Service Unit

HOUSING REVENUE ACCOUNT	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	25,699	25,999	12,299	13,858	**1,559**	25,999	**0**
Income	(28,542)	(28,842)	(12,252)	(11,844)	**408**	(28,842)	**0**
Net Cost of Service	(2,843)	(2,843)	47	2,014	**1,967**	(2,843)	**0**
Appropriations	2,843	2,843	0	0	**0**	2,843	**0**
Net Cost to Revenue	0	0	47	2,014	**1,967**	0	**0**

Comments Of Budget Holders On Current And Forecast Positions

A change in the accounting rules has meant the Council has adopted the componentisation method of depreciation, which has resulted in a £1.8m increase in this charge. The depreciation charge is credited to the Major Repairs Reserve which is then used to contribute to the financing of the HRA capital programme. The higher depreciation charge therefore means that the revenue contribution to the HRA capital maintenance programme can be reduced by the corresponding amount meaning that the year end outturn will be on budget.

The number of void properties has increased in recent months, caused in part by an increase in the turnaround time resulting from improved specification of void improvements as well as capacity issues within the work force and has had an effect on the rental income collected. A framework agreement and additional resources have now been allocated; this is expected to dramatically reduce the time a property is void. This reduction in income is offset by an increased level of council properties being sold through the Right to Buy scheme thus resulting in a forecast of a nil budget variance.

Revenue Management Statements 2014/15 Summary by Service Unit

HOUSING, PARKS & BEREAVEMENT	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	18,158	18,031	8,122	8,264	**142**	18,080	**49**
Income	(13,596)	(13,272)	(5,779)	(5,995)	**(216)**	(13,223)	**49**
Net Cost of Service	4,562	4,759	2,343	2,269	**(74)**	4,857	**98**
Appropriations	50	7	(1)	(247)	**(246)**	7	**0**
Net Cost to Revenue	4,612	4,766	2,342	2,022	**(320)**	4,864	**98**

Comments Of Budget Holders On Current And Forecast Positions

Housing Landlord Services (General Fund) - The year end outturn is forecast to be in surplus by £30k due to the volume of works carried out by the Building Maintenance In House Team. Expenditure is behind the profile due to the reduced level of payments to subcontractors however planned works for the remainder of the year will mean that the service will outturn on budget.

Housing Landlord Services (Strategic Housing) - There is a year to date expenditure variance due to payments for leased properties and bed and breakfast charges which are offset by increased income. In addition there has been a ring fenced grant received for tackling rogue landlords will be spent by the year end. The high variance on the appropriation line is due to grants brought forward which will be largely utilised by the year end. Overall there will be a year end variance for a £10k overspend as a result of additional staff costs.

Park Services - The year end outturn on expenditure is due to contract costs that have increased by approximatley £45k, however, efforts are being made to identify in year savings elsewhere in the budget. The year to date variance on income is due to grants received that will be used by year end. Projected under collection of income is mainly due to Hengistbury Head Visitor Centre income being lower than budgeted although this is partly offset by lower expenditure.

Overall it is forecast there will be a £49k overspend on expenditure and a £49k under achievement in income, giving an overall adverse variance of £98k.

Revenue Management Statements 2014/15 Summary by Service Unit

LEGAL & DEMOCRATIC	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	6,754	6,784	2,806	2,635	**(171)**	7,140	**356**
Income	(5,484)	(5,477)	(1,745)	(1,481)	**264**	(5,718)	**(241)**
Net Cost of Service	1,270	1,307	1,061	1,154	**93**	1,422	**115**
Appropriations	157	119	(10)	(45)	**(35)**	102	**(17)**
Net Cost to Revenue	1,427	1,426	1,051	1,109	**58**	1,524	**98**

Comments Of Budget Holders On Current And Forecast Positions

Legal and Democratic restructuring and other HR costs which will ensure the Service is more efficient and cost effective going forward have resulted in a forecast over-spend of £98k however all appropriate actions are being taken to reduce the forecast overspend by the year-end.

Revenue Management Statements 2014/15 Summary by Service Unit

ENVIRONMENT & REGENERATION	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	31,022	32,182	16,463	17,218	**755**	32,257	**75**
Income	(9,302)	(9,098)	(3,075)	(3,582)	**(507)**	(9,173)	**(75)**
Net Cost of Service	21,720	23,084	13,388	13,636	**248**	23,084	**0**
Appropriations	3,494	2,119	0	0	**0**	2,119	**0**
Net Cost to Revenue	25,214	25,203	13,388	13,636	**248**	25,203	**0**

Comments Of Budget Holders On Current And Forecast Positions

The current outturn forecast is to be within budget. Base budgets incorporate reductions relating to £1.5m CST savings, partially relating to the benefit gained from grant income received to introduce food waste collection and other changes to the waste collection service. Significant operational changes have been implemented in 2014-2015 and the revised operational costs for the year are being reviewed.

There are significant pressures of £560k on waste collection and disposal costs following the introduction of food waste collections. The collection costs should be mitigated by improving the round planning once the collections have been fully embedded, waste disposal costs appear to be driven by the improving economy resulting in more waste being produced and disposed of. These pressures have been able to be mitigated by the acceleration of the street light replacement capital programme resulting in savings being brought forward before the on set of winter. With other smaller savings, the directorate is forecasting a break even position.

Revenue Management Statements 2014/15 Summary by Service Unit

PLANNING, TRANSPORT & REGULATION	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	25,614	25,704	14,977	15,631	**654**	26,126	**422**
Income	(13,870)	(13,892)	(6,599)	(6,985)	**(386)**	(13,748)	**144**
Net Cost of Service	11,744	11,812	8,378	8,646	**268**	12,378	**566**
Appropriations	112	65	(28)	(28)	**0**	65	**0**
Net Cost to Revenue	11,856	11,877	8,350	8,618	**268**	12,443	**566**

Comments Of Budget Holders On Current And Forecast Positions

The cost of providing concessionary travel continues to exceed budget by £385k. It has been caused by both an increase in qualifying journeys and an increase in costs from one of the operators.

There has been a significiant underachievement of fee income from planning and building control fees, this is due to changes to the charging regime, for example, investigation has found that legislative changes to permitted development rights regarding change of use will result in a loss of £80k this year, in addition there had been a reduction in eligible developments that require planning permission. These factors, coupled with the deregulation of building control, has resulted in a significant loss of income. In total income is down by £592k. In order to mitigate the effect on the overall budget, the service is holding a number of vacancies and is seeking to reduce expenditure across all areas.

There has been a £448k underspend in Transportation Services, which is largely due to staff costs being charged to capital projects.

PLANNING, TRANSPORT & REGULATION - HIGH RISK BUDGET

Concessionary Fares

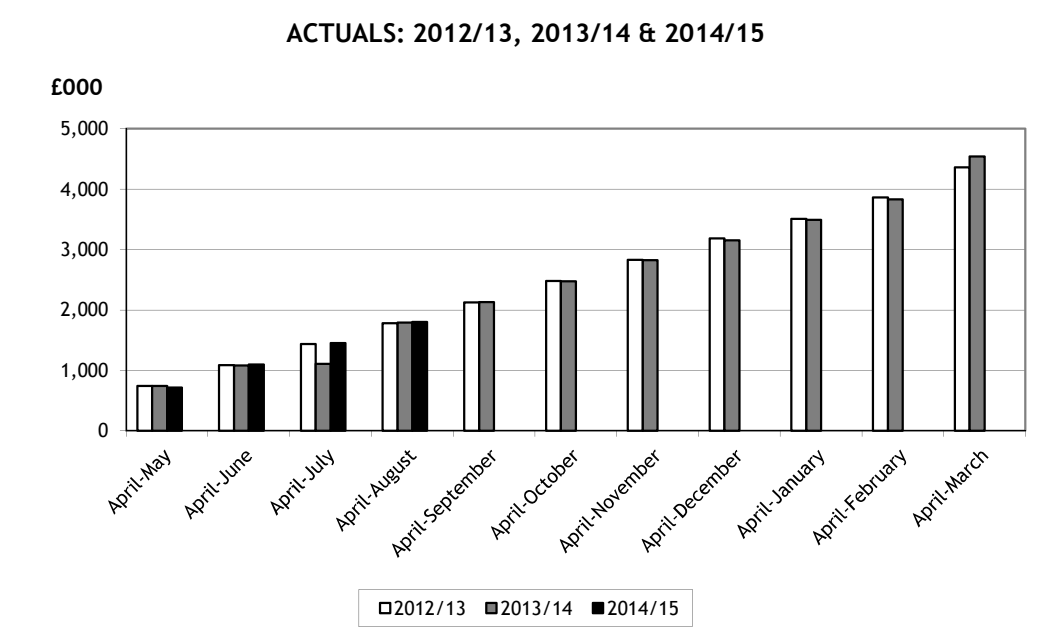
EXPENDITURE	2012/13 ACTUALS £000	2013/14 ACTUALS £000	2014/15 ACTUALS £000	Current Year 2014/15 BUDGET £000	VARIANCE TO BUDGET %	PROJECTED YR END VAR.
April-May	743	743	716	686	4.4%	0.0%
April-June	1,085	1,081	1,100	1,046	5.2%	8.8%
April-July	1,437	1,109	1,453	1,388	4.7%	8.8%
April-August	1,783	1,792	1,804	1,731	4.2%	8.8%
April-September	2,127	2,133		2,091		
April-October	2,478	2,473		2,433		
April-November	2,829	2,824		2,775		
April-December	3,182	3,153		3,135		
April-January	3,508	3,492		3,478		
April-February	3,860	3,832		3,820		
April-March	4,361	4,539		4,180		

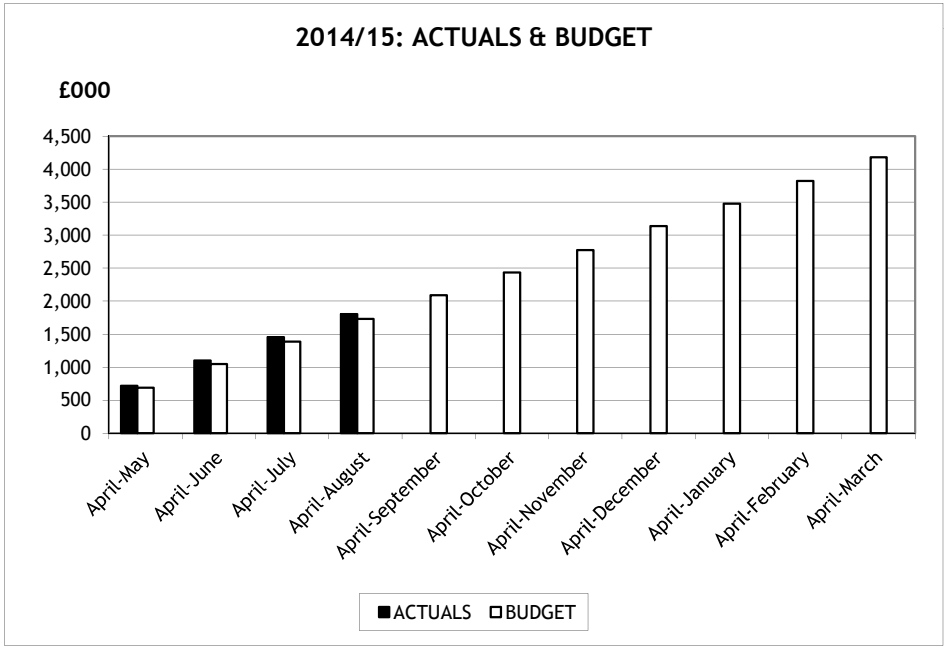
COMMENTS OF RESPONSIBLE BUDGET HOLDERS

Journey numbers have increased in recent months. This is the result of the good weather and perhaps also the impact of the Council's promotion of sustainable transport. The effect of increased journeys is further compounded by an increase in fees charged by the main bus operator of 11%. The year to date variance to budget is less than the forecast year end variance due a lag in the information that is received from other parties.

ACTION PLANS (where required to bring over-spend under control)

The provision of concessionary travel is a statutory requirement and demand and cost are driven by external factors outside of the Authority's control.





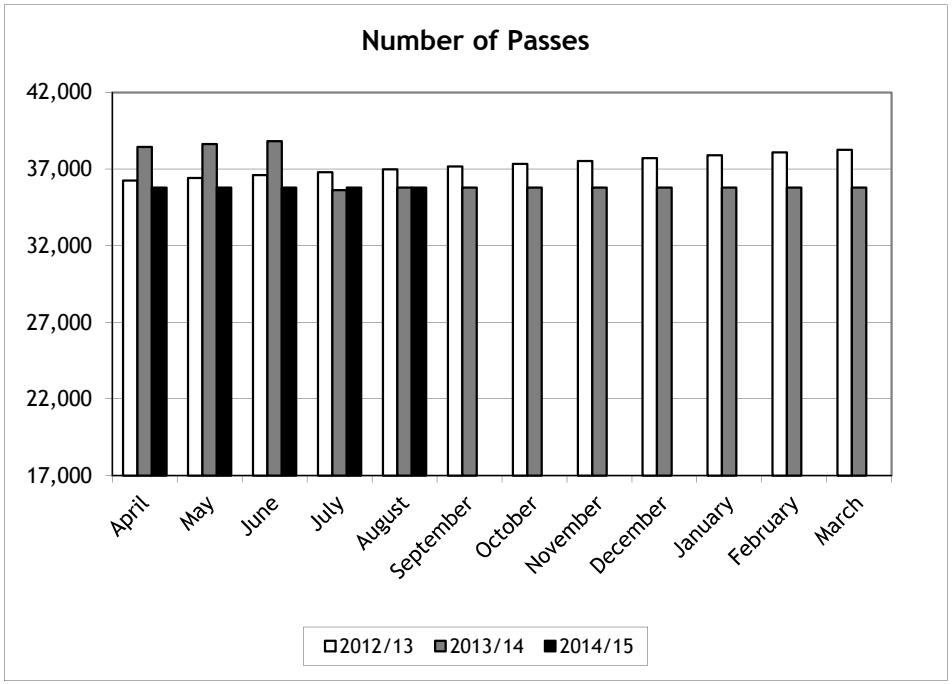
Concessionary Fares

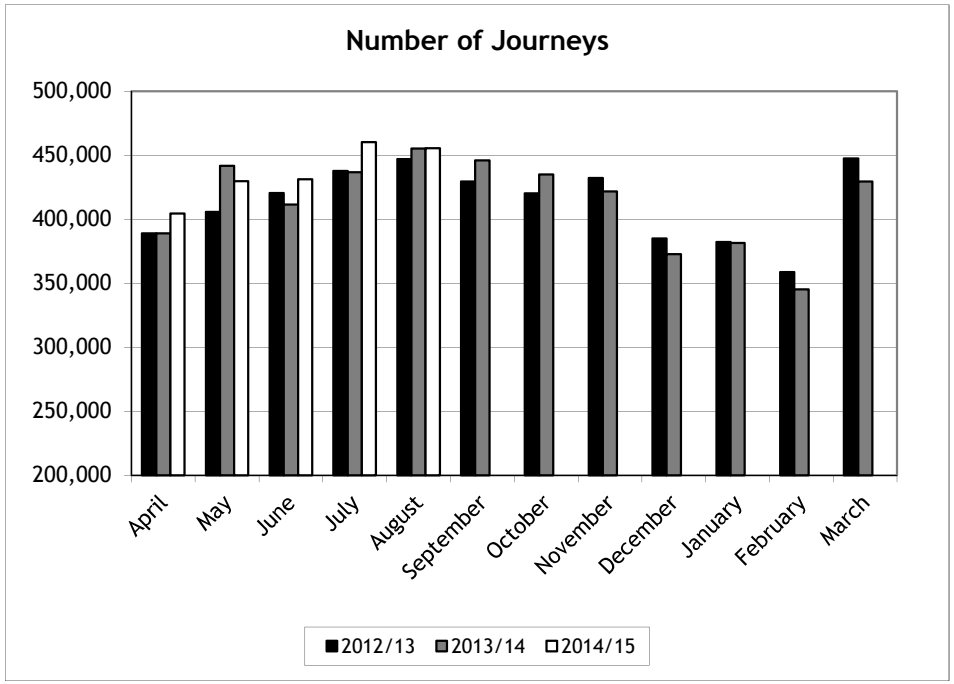
Number of Passes

	2012/13	2013/14	2014/15
April	36,238	38,446	35,792
May	36,422	38,630	35,792
June	36,606	38,814	35,792
July	36,790	35,614	35,792
August	36,975	35,790	35,792
September	37,158	35,790	
October	37,342	35,790	
November	37,526	35,790	
December	37,710	35,790	
January	37,894	35,792	
February	38,078	35,792	
March	38,262	35,792	

Number of Journeys

	2012/13	2013/14	2014/15
April	388,901	388,960	404,361
May	405,667	441,693	429,697
June	420,452	411,412	431,273
July	437,648	436,681	460,150
August	446,850	455,126	455,555
September	429,551	446,059	
October	420,143	434,866	
November	432,278	421,642	
December	384,916	372,798	
January	382,131	381,495	
February	358,656	345,160	
March	447,353	429,468	





Planning Services - Income

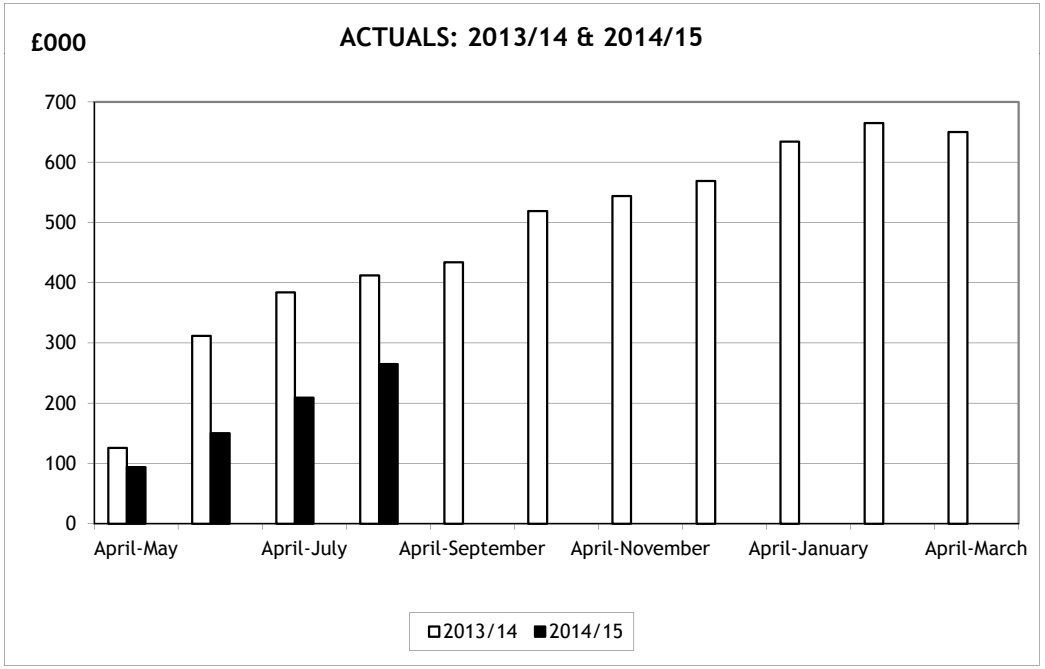
	Previous Year	Current Year			
	2013/14 ACTUALS £000	2014/15 ACTUALS £000	2014/15 BUDGET £000	VARIANCE ON BUDGET YTD £000	PROJECTED YR END VAR. %
April-May	126	94	136	(30.9%)	19.0%
April-June	312	150	333	(55.0%)	19.0%
April-July	384	209	352	(40.6%)	36.0%
April-August	412	265	359	(26.2%)	30.0%
April-September	434		383		
April-October	519		477		
April-November	544		580		
April-December	569		584		
April-January	634		683		
April-February	665		780		
April-March	650		817		

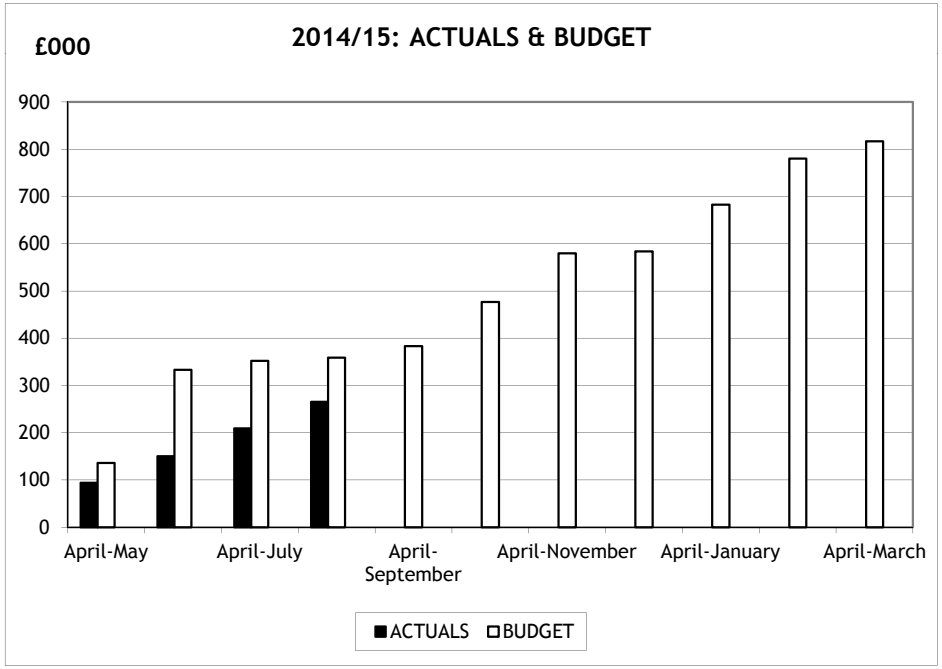
COMMENTS OF RESPONSIBLE BUDGET HOLDERS

Fees remain below budget. There are a number of factors including changes to the charging regime which took effect in late 2013. New rules mean that smaller projects either no longer require planning permission or attract a lower charge under the new regime. For example, legislative changes to permitted development rights regarding change of use will result in a loss of £80k this year.

ACTION PLANS (where required to bring over-spend under control)

Promoting the preapplication advice service which is expected to increase fees, but not enough to mitigate the general fall in fee income.

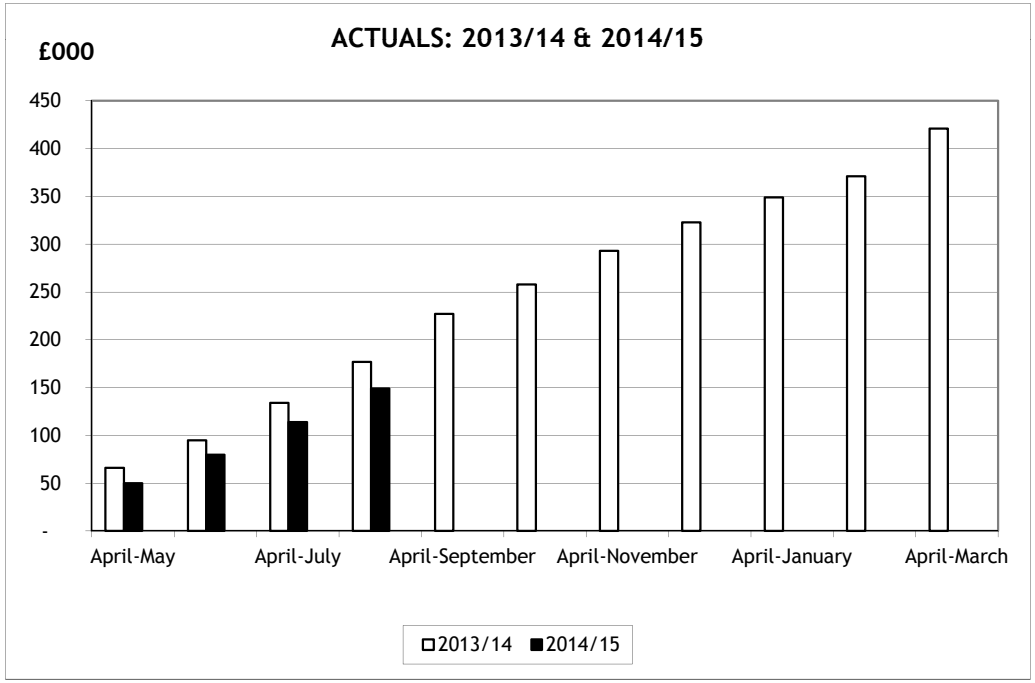


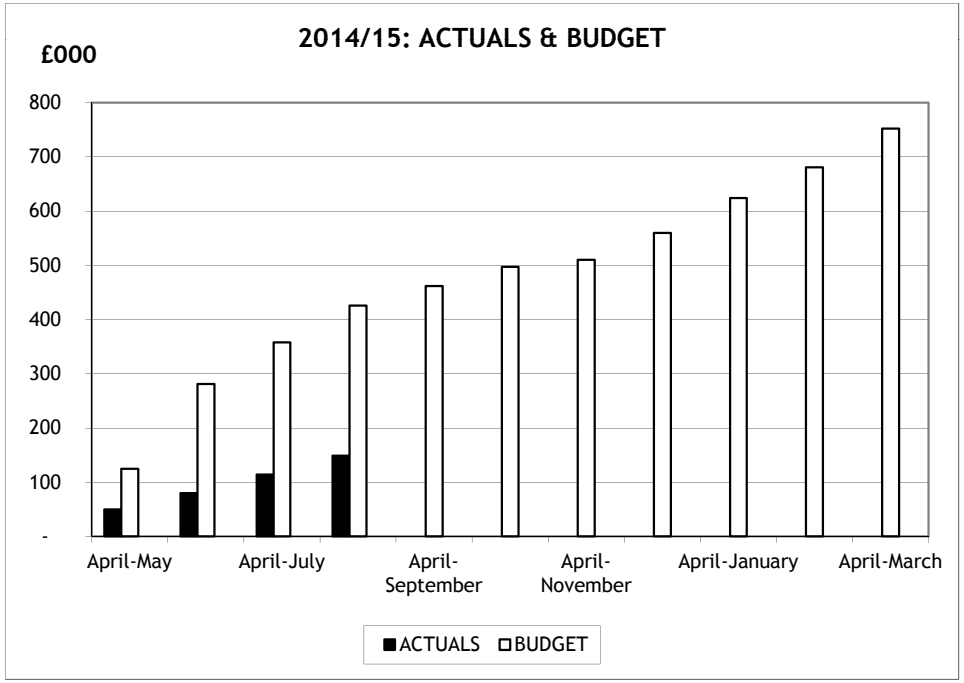


PLANNING, TRANSPORT & REGULATION - HIGH RISK BUDGET

Building Control - Income

	Previous Year	Current Year					
	2013/14 ACTUALS £000	2014/15 ACTUALS £000	2014/15 BUDGET £000	VARIANCE ON BUDGET YTD £000	PROJECTED YR END VAR. %	**COMMENTS OF RESPONSIBLE BUDGET HOLDERS**	**ACTION PLANS** (where required to bring over-spend under control)
April-May	66	50	125	(60.0%)		Fees remain below budget. There are a number of factors including deregulation whereby the Council is no longer the sole provider of Building Control inspections. The increased competition has led to a fall in demand for the Council provided service.	The council's fees follow CIPFA guidance and are set on a full cost recovery basis. Costs will be reviewed to ensure that they are not overstated. The introduction of preplanning advice encourages the use of the Council's building control services and will help to mitigate some of the income shortfall.
April-June	95	80	281	(71.5%)			
April-July	134	114	358	(68.2%)	46.0%		
April-August	177	149	426	(65.0%)	46.0%		
April-September	227		462				
April-October	258		497				
April-November	293		510				
April-December	323		560				
April-January	349		624				
April-February	371		681				
April-March	421		752				





PLANNING, TRANSPORT & REGULATION - HIGH RISK BUDGET

Car Parking Pay & Display Income

April 2014 - Aug 2014
Total No. of Spaces : 7340
Income per space: Actual £308 - Budget £312

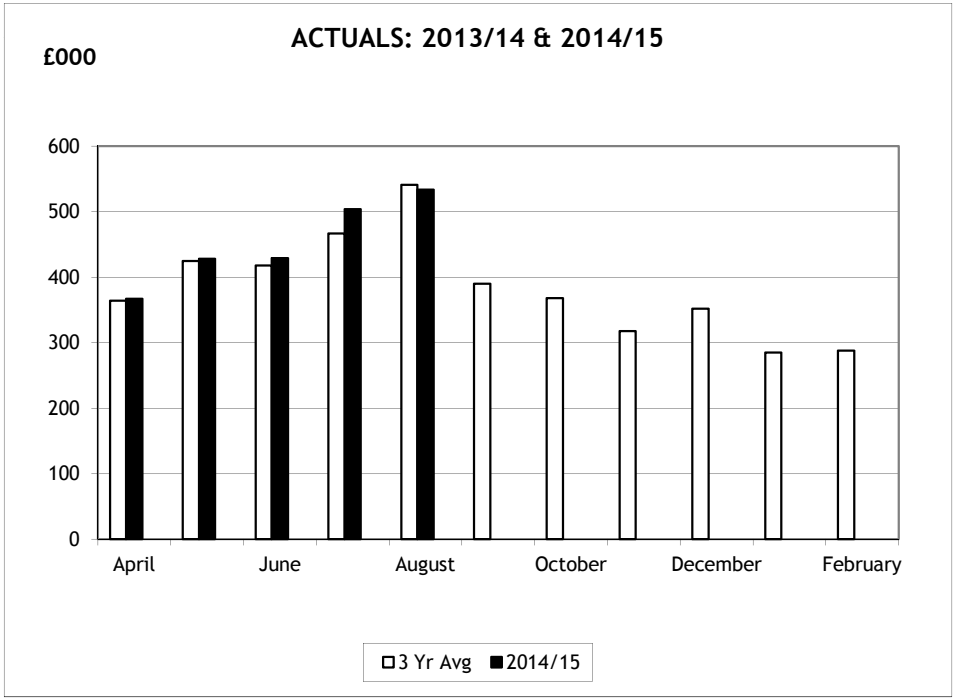
	Previous Year 3 Yr Avg ACTUALS £000	Current Year 2014/15 ACTUALS £000	2014/15 BUDGET £000	VARIANCE YTD %	PROJECTED YR END VAR. %
April	364	367	375	(2.1%)	(2.3%)
May	425	428	438	(2.3%)	(2.3%)
June	418	429	406	5.7%	(2.3%)
July	467	504	504	0.0%	(2.3%)
August	541	534	565	(5.5%)	(2.4%)
September	390		404		
October	368		369		
November	318		338		
December	352		376		
January	285		301		
February	288		299		
March	341		345		

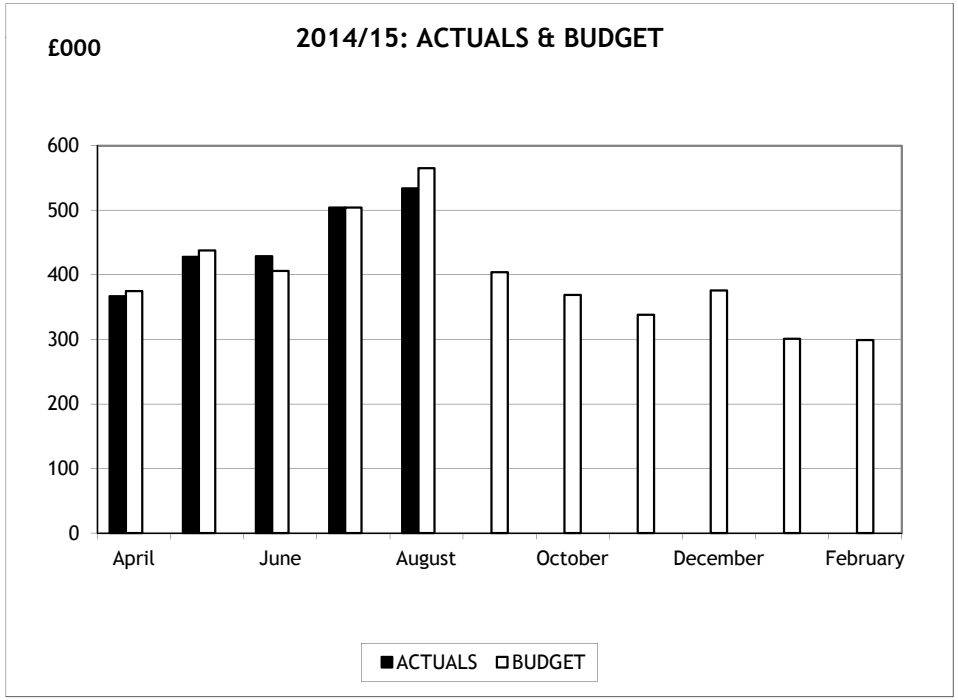
COMMENTS OF RESPONSIBLE BUDGET HOLDERS

The April-August income for car parks is up by 1% over the equivalent period in 2013/2014 however performance remains below the average for the last three years and slightly behind the current budget.

ACTION PLANS (where required to bring over-spend under control)

The Service with support from Accountancy are working to mitigate the year end effect of this reduction in income.





PLANNING, TRANSPORT & REGULATION - HIGH RISK BUDGET

Car Parking Permit Income

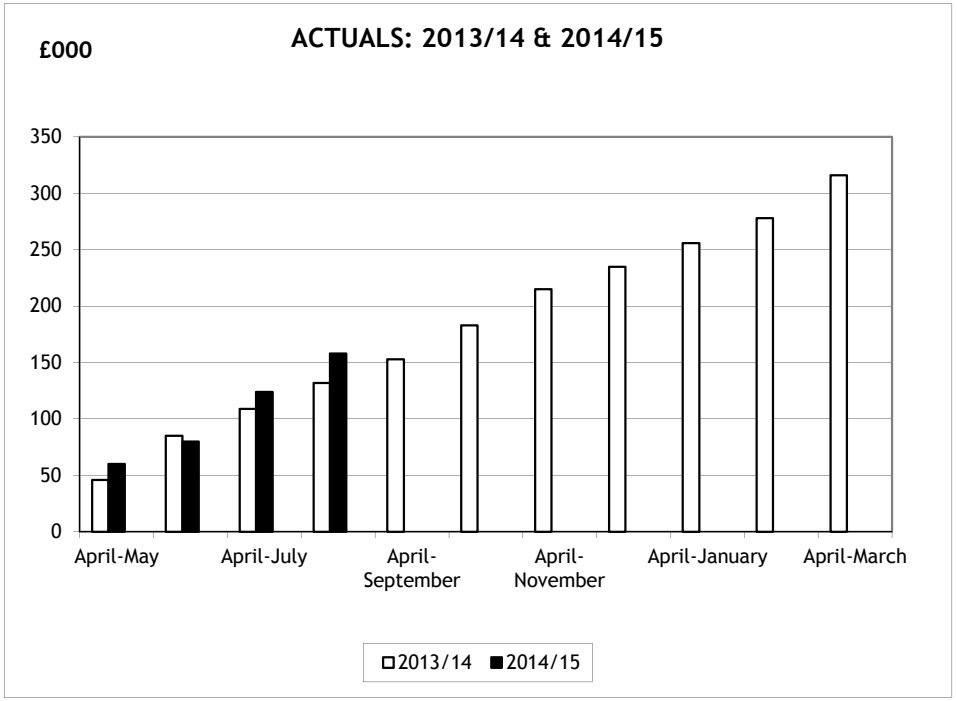
	Previous Year	Current Year		
	2013/14	2014/15	2014/15	VARIANCE
	ACTUALS	ACTUALS	BUDGET	YTD
	£000	£000	£000	%
April-May	46	60	72	(16.7%)
April-June	85	80	108	(25.9%)
April-July	109	124	124	0.0%
April-August	132	158	147	7.5%
April-September	153		168	
April-October	183		200	
April-November	215		224	
April-December	235		246	
April-January	256		268	
April-February	278		287	
April-March	316		315	

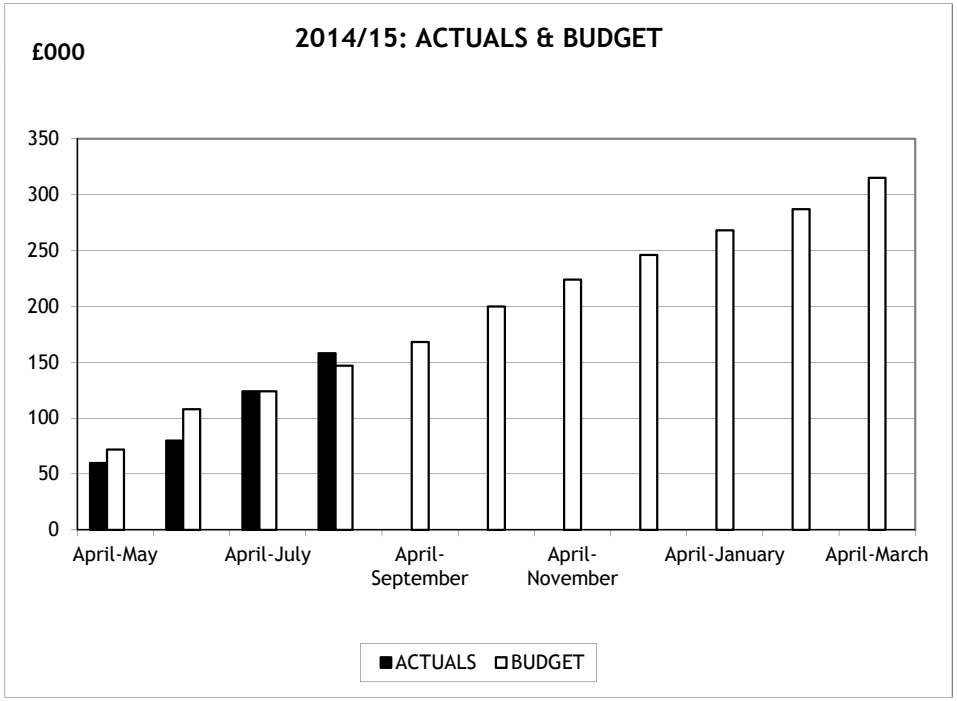
COMMENTS OF RESPONSIBLE BUDGET HOLDERS

There is a reduction in local companies purchasing permits for their staff coupled with a reduction in car parking spaces being paid for by council departments in line with the council's travel plan. However there is a continued increase in permits purchased via Pay By Phone. The increase in income during August was due to a greater number of longer term permits being purchased. With this in mind a prudent view has been taken with regard to the year end forecast.

ACTION PLANS (where required to bring over-spend under control)

Additional marketing of permits and the introduction of new methods of payment eg Pay By Phone has assisted in generating sales.





PLANNING, TRANSPORT & REGULATION - HIGH RISK BUDGET

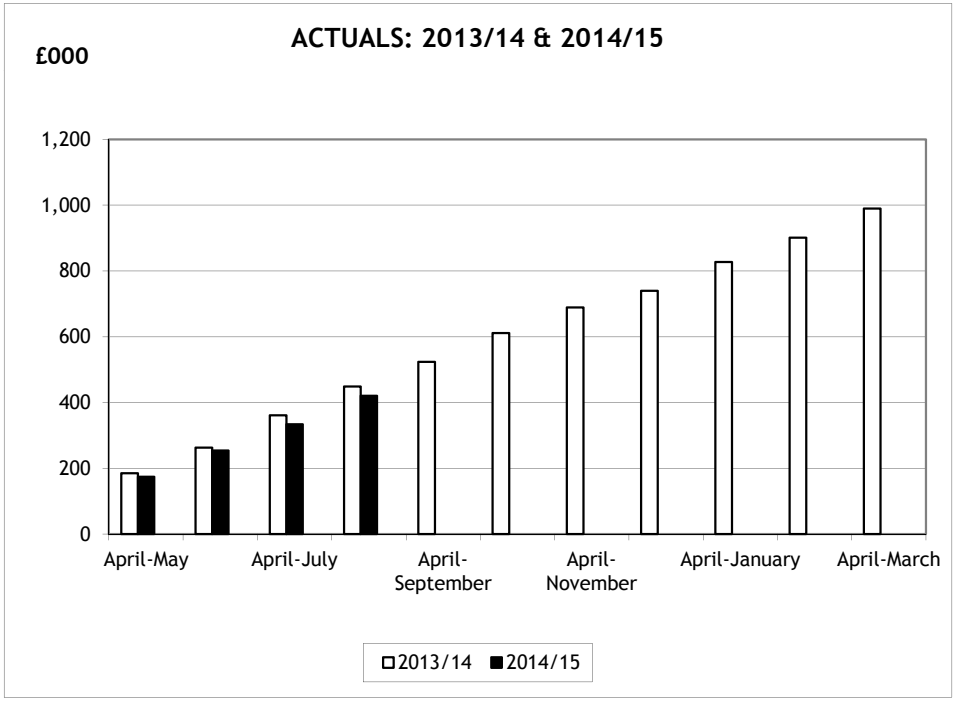
Car Parking PCN Income

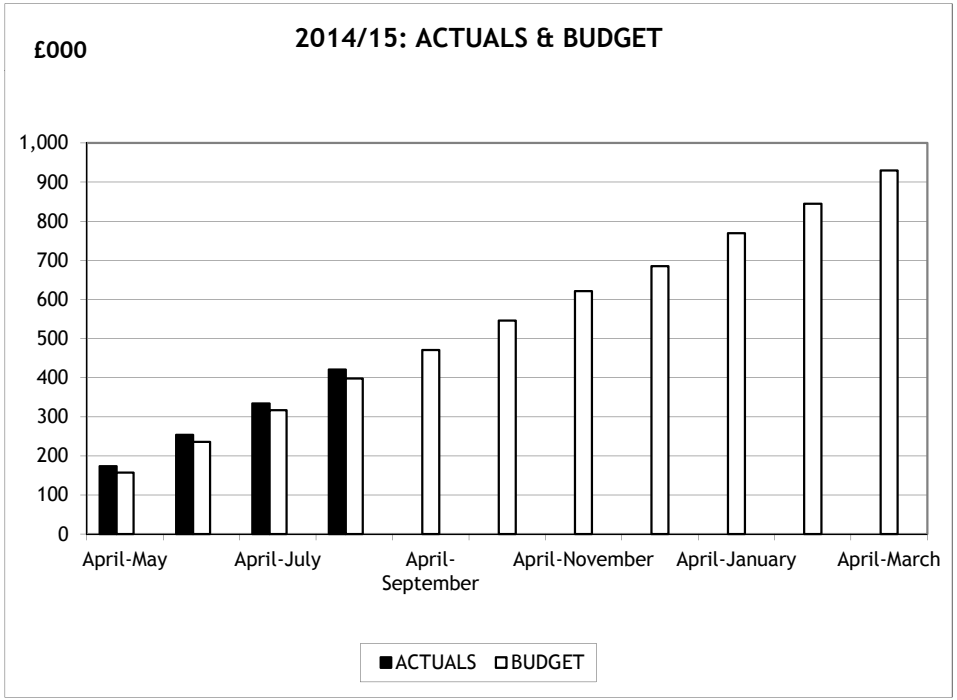
	Previous Year 2013/14 ACTUALS £000	Current Year 2014/15 ACTUALS £000	2014/15 BUDGET £000	VARIANCE YTD %	PROJECTED YR END VAR. %
April-May	185	174	157	10.8%	0.0%
April-June	263	254	236	7.6%	5.1%
April-July	361	334	317	5.4%	5.1%
April-August	449	421	398	5.8%	5.1%
April-September	524		471		
April-October	611		546		
April-November	689		621		
April-December	740		685		
April-January	827		769		
April-February	901		845		
April-March	990		930		

COMMENTS OF RESPONSIBLE BUDGET HOLDERS

Effective management of PCN income has resulted in a higher than expected income achieved against budget of £23k.

ACTION PLANS (where required to bring over-spend under control)





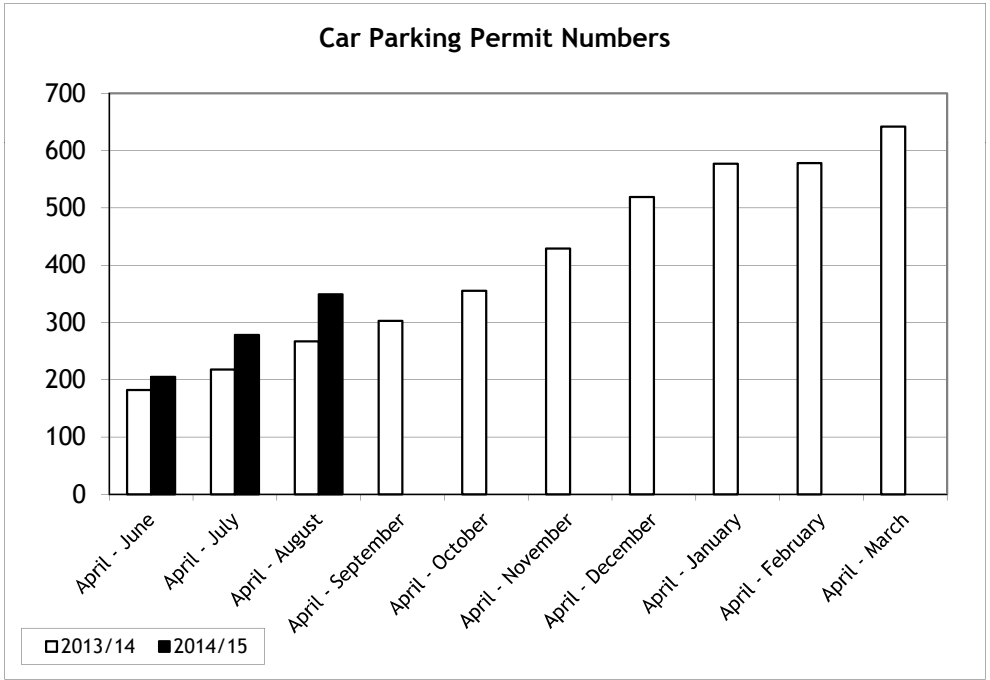
Car Parking Permit / PCN Statistics

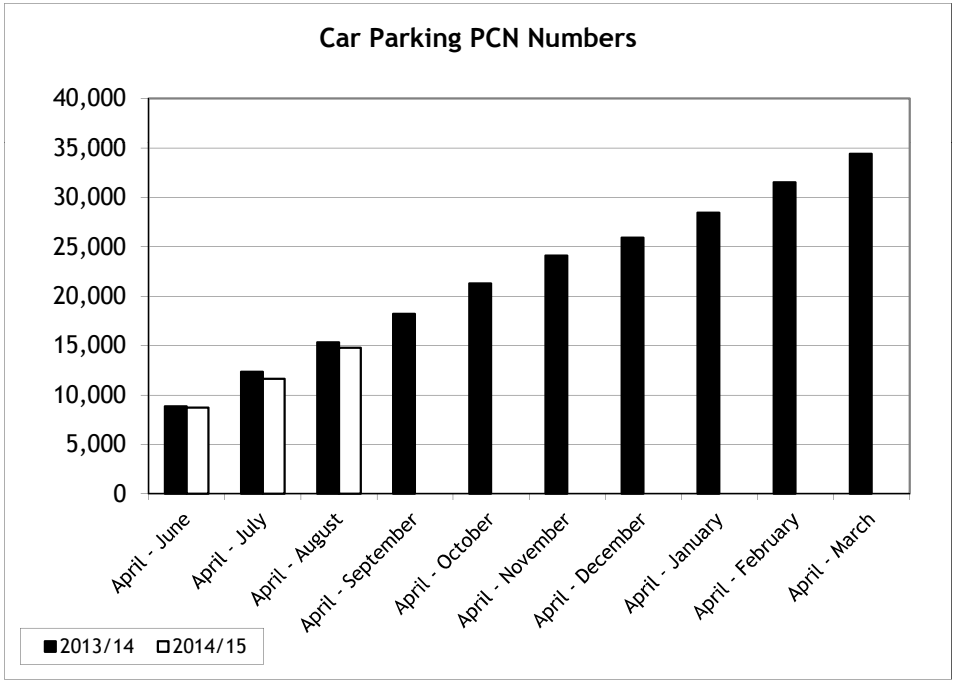
Car Parking Permit Numbers

	2013/14	2014/15
April - June	182	205
April - July	218	278
April - August	267	349
April - September	303	
April - October	355	
April - November	429	
April - December	519	
April - January	577	
April - February	578	
April - March	642	

Car Parking PCN Numbers

	2013/14	2014/15
April - June	8,859	8,723
April - July	12,360	11,628
April - August	15,323	14,798
April - September	18,215	
April - October	21,292	
April - November	24,119	
April - December	25,913	
April - January	28,446	
April - February	31,527	
April - March	34,407	





Revenue Management Statements 2014/15 Summary by Service Unit

STRATEGIC FINANCE	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	114,469	114,780	46,518	41,299	**(5,219)**	114,963	**183**
Income	(107,543)	(107,543)	(41,792)	(42,279)	**(487)**	(107,726)	**(183)**
Net Cost of Service	6,926	7,237	4,726	(980)	**(5,706)**	7,237	**0**
Appropriations	417	62	(355)	(355)	**0**	62	**0**
Net Cost to Revenue	7,343	7,299	4,371	(1,335)	**(5,706)**	7,299	**0**

Comments Of Budget Holders On Current And Forecast Positions

The current forecast for the service is to be within budget.

Revenue Management Statements 2014/15 Summary by Service Unit

STRATEGIC SERVICES	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Year to Date: Aug-2014 Actual £000	Year to Date: Aug-2014 Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	3,257	3,280	1,387	2,043	**656**	3,280	**0**
Income	(1,169)	(1,169)	(341)	(137)	**204**	(1,169)	**0**
Net Cost of Service	2,088	2,111	1,046	1,906	**860**	2,111	**0**
Appropriations	69	46	(23)	(52)	**(29)**	46	**0**
Net Cost to Revenue	2,157	2,157	1,023	1,854	**831**	2,157	**0**

Comments Of Budget Holders On Current And Forecast Positions

The current forecast for the service is to be within budget.

Revenue Management Statements 2014/15 Summary by Service Unit

TOURISM & CORPORATE COMMUNICATION	Original Budget £000	Revised Budget £000	Year to Date: Aug-2014 Budget £000	Actual £000	Variance £000	Year End Forecast £000	Year End Variance £000
Service Unit Total							
Expenditure	9,993	10,075	5,047	6,915	**1,868**	10,239	**164**
Income	(7,181)	(7,181)	(3,666)	(5,181)	**(1,515)**	(7,131)	**50**
Net Cost of Service	2,812	2,894	1,381	1,734	**353**	3,108	**214**
Appropriations	24	(110)	(134)	(141)	**(7)**	(110)	**0**
Net Cost to Revenue	2,836	2,784	1,247	1,593	**346**	2,998	**214**

Comments Of Budget Holders On Current And Forecast Positions

The inaugural Wheels Festival cost £561k which was an overspend of £90k compared to the original net budget. The festival was seen as a success in terms of visitor numbers, which exceeded expectations meaning that additional displays had to be organised at the last minute, along with additional stewarding, medical cover and insurance. There was also a shortfall in income, due to less sponsorship being achieved than anticipated. The success, in terms of visitor numbers, will improve the marketability of the festival to increase income at future festivals.

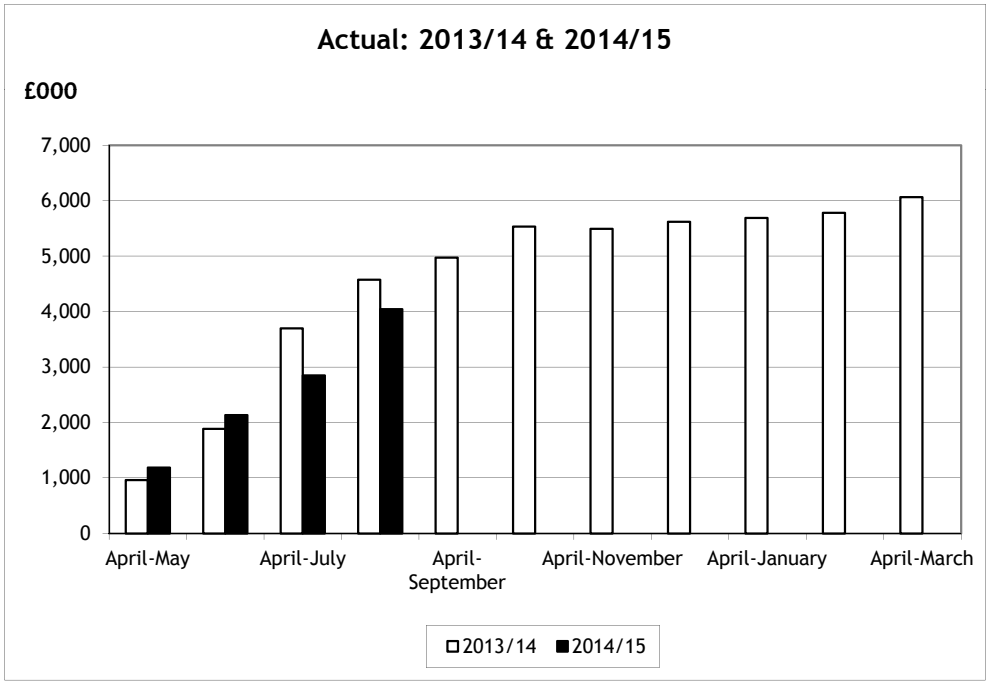
There continues to be pressures on the cost of seasonal staff which will result in a £74k overspend. In addition, the service has seen a £50k loss of rental income from the former rowing club site which is awaiting redevelopment.

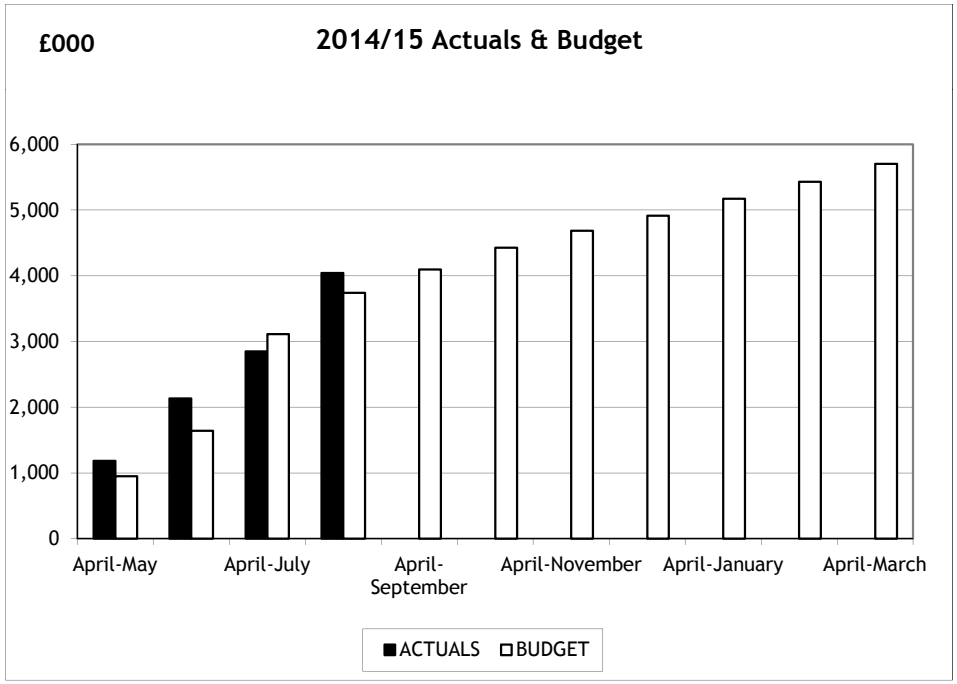
TOURISM & CORPORATE COMMUNICATIONS - HIGH RISK BUDGET

Seafront Income ~ All Income

	Previous Year 2013/14 ACTUALS £000	Current Year 2014/15 ACTUALS £000	2014/15 BUDGET £000	VARIANCE TO LY %	PROJECTED YR END VAR. %
April-May	965	1,186	950	22.9%	
April-June	1,884	2,136	1,640	13.4%	
April-July	3,697	2,848	3,112	(23.0%)	
April-August	4,576	4,044	3,738	(11.6%)	
April-September	4,975		4,095		
April-October	5,532		4,426		
April-November	5,492		4,683		
April-December	5,619		4,911		
April-January	5,690		5,173		
April-February	5,781		5,430		
April-March	6,061		5,700		

COMMENTS OF RESPONSIBLE BUDGET HOLDERS	ACTION PLANS (where required to bring over-spend under control)
Despite poor weather at the end of August, the new Wheels Festival and a successful Air Festival have all contributed to the positive income figures against budget to date.	Predominantly weather dependant but work is on-going to identify new income opportunities and income maximising strategies.





Seafront Weather Analysis

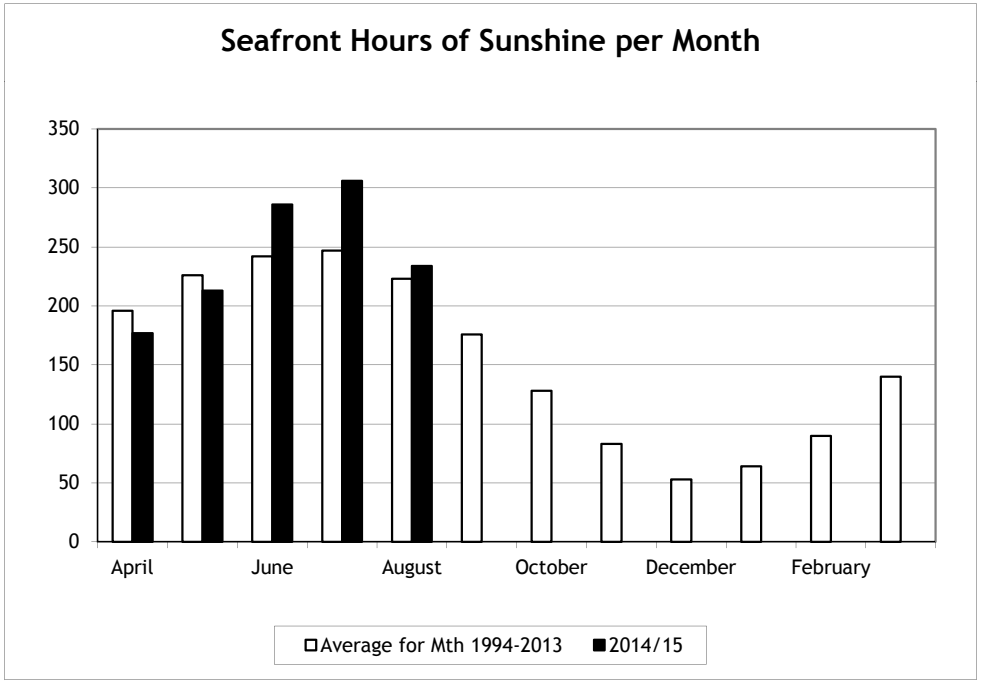
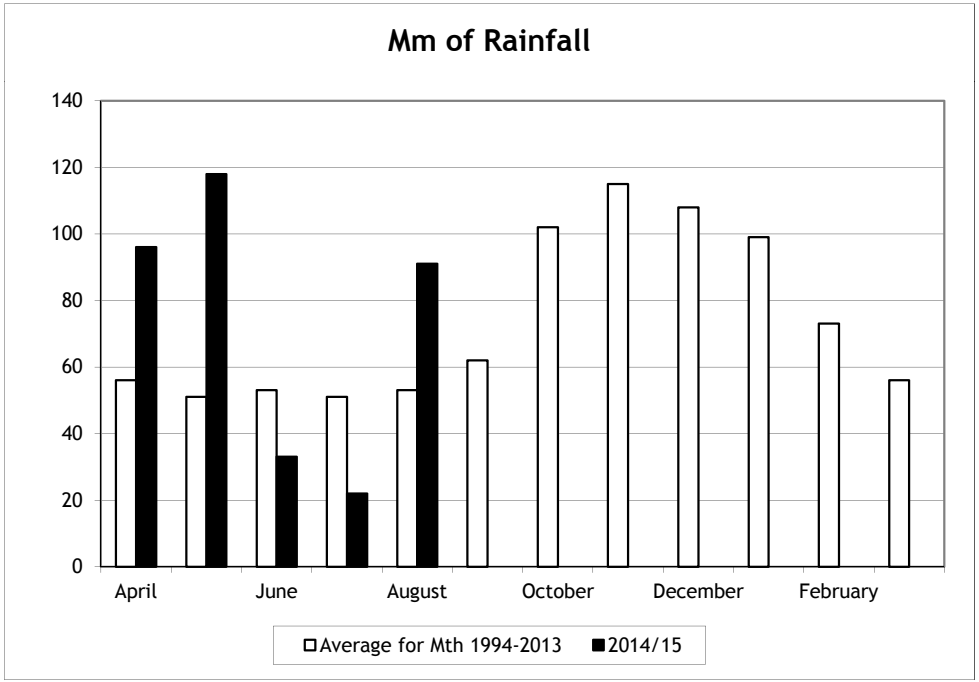
Seafront Hours of Sunshine per Month

Non-Financial Information

Average for Mth	1994-2013	2014/15
April	196	177
May	226	213
June	242	286
July	247	306
August	223	234
September	176	
October	128	
November	83	
December	53	
January	64	
February	90	
March	140	

Mm of Rainfall

Non-Financial Information

Average for Mth	1994-2013	2014/15
April	56	96
May	51	118
June	53	33
July	51	22
August	53	91
September	62	
October	102	
November	115	
December	108	
January	99	
February	73	
March	56	

The higher than average rainfall in August was largely due to a small number of heavy downpours affecting a small number of days. This has therefore resulted in better than expected income during August.